

TOWN OF MONROE

2010 - 2011

ANNUAL BUDGET

Approved Budget by the Voters

May 11, 2010

Town of Monroe
2010 - 2011
ANNUAL PUBLIC BUDGET INDEX

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Town of Monroe



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First Selectman

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Monroe's 2010/2011 Municipal Budget Process

The proposed 2010/2011 Budget will focus on providing for the health, safety and welfare of all the citizens of Monroe. This budget will focus on Town needs - the increased maintenance of roads and buildings, our public safety needs, culture and recreation, health and welfare, and our wonderful educational system. Over the next few months our elected officials – the Board of Education, Town Council, Board of Finance and I will work together to provide a budget that drives value in the services provided for our citizens.

Government is the art of discussion and compromise. In my first months in office I have worked hard to get the input of all of Monroe's citizens in order to incorporate everyone's thinking into the budget process. I have also worked with our Town department heads to assure fiscal discipline in every action we take. I urge everyone to be involved in the budget process and look forward to hearing your opinions throughout the deliberations. However, I ask that the rhetoric be restrained and respectful. While we may disagree about the budget, we can all agree that our democratic process should be enhanced, not diminished, during our budget conversation.

Preliminary budget estimates

All departments, offices, agencies, boards, commissions, committees and authorities except as provided in the Town Charter, shall submit to the Director of Finance and the First Selectman, by **December 11, 2009** an estimate of proposed revenue and expenditures relating to their respective departments, offices and public bodies for the fiscal year to commence on July 1, 2010. The Board of Education shall submit to the First Selectman and Director of Finance its proposed budget no later than **January 9th** of each year.

Preparation of First Selectman's budget

The budget as proposed by the First Selectman shall consist of:

1. An expense budget for all town expenditures, including expenditures of the Board of Education.
2. A capital expense budget.
3. A financial plan for the fiscal year.
4. An explanation by the First Selectman of the proposed budget and the fiscal policy proposed by the First Selectman.
5. Recommendations of the First Selectman concerning all proposed town expenditures and capital projects.

The budget as proposed by the First Selectman shall be delivered to the Town Council not later than **February 8th** of each year.

Duties of the Council on Budget

The Town Council, except as otherwise provided by the Town Charter, has such powers and duties relating to the Town Budget and the Board of Education budget as are set forth in the Connecticut General Statutes. The Council shall review the Town Budget and shall make such revisions, as it deems desirable consistent with the welfare and the resources of the town. During its review of the budget, the Council shall hold one public hearing, at which time any elector or taxpayer may have an opportunity to be heard regarding the Town Budget as proposed by the First Selectman. Not later than **February 28th** of each year the Council shall forward the budget as proposed by the Town Council to the Board of Finance.

Duties of the Board of Finance on Budget

The Board of Finance, except as otherwise provided by the Town Charter, has such powers and duties relating to the Town Budget and the Board of Education budget as are set forth in the Connecticut General Statutes for Boards of Finance. Upon receipt of the budget as proposed by the Town Council, the Board of Finance shall review the same and shall make such revisions, as it deems desirable consistent with the welfare and resources of the town. During its review process of the budget, the Board of Finance shall hold one public hearing, at which such time the electors and taxpayers of the town shall have an opportunity to be heard regarding the budget as proposed by the Town Council. After such meetings and hearing, the Board shall prepare its final proposed Annual Budget and shall deliver the same to the First Selectman not later than **March 21st** of each year.

Publication and referendum

The First Selectman shall, upon receipt of the budget as proposed by the Board of Finance, prepare the final proposed Annual Town Budget to be submitted to the Annual Budget Referendum. The First Selectman shall cause to be published in a newspaper having a general circulation in the Town of Monroe a summary of the final proposed Annual Budget at least five (5) days prior to the date of the Annual Budget Referendum.

The Town Clerk shall place notice of the Annual Budget Referendum in a newspaper having a substantial circulation in the Town of Monroe, at least five days before the date of the Referendum. The Town Clerk shall prepare the ballots, and the question shall be worded in accordance with the requirements of Sec. 9-369, Connecticut General Statutes.

The Annual Budget Referendum shall be held on the first Tuesday in April of each year. Copies of the final proposed Annual Budget shall be made available to the public at the Town Library and the Town Clerk's office at least five (5) days prior to the date of the Annual Budget Referendum. The Annual Town Budget shall be deemed approved and shall become effective when approved by a majority of those voting at the Annual Budget Referendum.

Key Dates

- January 9, 2010 Board of Education submits budget to the First Selectman
- February 8, 2010 First Selectman's Budget due to the Town Council
- February 8, 2010 Town Council Budget Public Hearing
- February 9, 2010 Town Council Budget Workshop Session
- February 10, 2010 Town Council Budget Workshop Session
- February 11, 2010 Town Council Budget Workshop Session (if needed)
- February 22, 2010 Town Council Budget Workshop Session (if needed)
- February 24, 2010 Town Council Budget Workshop Session (if needed)
- February 28, 2010 Town Council's Budget due to the Board of Finance
- February 23, 2010 Board of Finance Budget Public Hearing/Budget Workshop Session
- March 1, 2010 Board of Finance (Town) Budget Workshop Session
- March 3, 2010 Board of Finance (Board of Education) Budget Workshop Session
- March 10, 2010 Board of Finance (Board of Education) Budget Workshop Session
- March 11, 2010 Board of Finance (Town) Budget Workshop Session
- March 15, 2010 Board of Finance Budget Workshop Session (if needed)
- March 21, 2010 Board of Finance's Budget due to the First Selectman
- April 6, 2010 Annual Budget Referendum
- July 1, 2010 New Fiscal Year begins

EXECUTIVE SUMMARY

CRITERIA:

The recommended 2010-2011 budget maintains services at a modified level for all of our citizens. It addresses some long standing needs as well as other factors which resulted in modifications to previous expenditure levels.

REVENUE:

Local revenue expectations were cautiously prepared and take into consideration the economic conditions at the state level as well.

EXPENDITURES

MUNICIPAL:

Expenditures were carefully crafted to include requirements which are important to the safety and overall well being of the community and to sustain service without unduly burdening the taxpayers.

DEBT SERVICE:

Last year debt service was positively affected as a result of the refunding of a portion of our previous debt which saved approximately 1.3 million in interest cost. The debt service recommended for the 2010/2011 fiscal year reflects the new interest associated with the purchase of new fire equipment and proposes new debt to begin the process of repairing our roads.

EDUCATION

The education budget proposal seeks to maintain the level and quality of programs to the students in the Monroe School system.

SUMMARY:

The budget is presented in a format which is compatible with our financial and audit reporting.

EXHIBIT I

SUMMARY FINANCIAL PLAN

2010 - 2011

TOWN OF MONROE
2010-2011 BUDGET

TOWN OF MONROE 2010-2011 BUDGET
FINANCIAL PLAN RECOMMENDED FISCAL POLICY

EXPENDITURES	2009-2010	2010-2011	INCREASE (DECREASE)
	\$	\$	%
OPERATING EXPENSES			
TOWN	16,221,732	16,572,411	350,679 2.16%
DEBT SERVICE	4,838,650	5,236,981	398,331 8.23%
EDUCATION	50,530,218	51,434,738	904,520 1.79%
CONTRA/REIMBURSABLES & ED GRANTS RESERVED FOR	2,768,602	3,326,744	558,142 20.16%
E M S	30,000	30,000	- 0.00%
INTERNAL SERVICE	20,000	20,000	- 0.00%
P O C D	15,000	40,000	25,000 166.67%
REVALUATION	70,000	70,000	- 0.00%
CAPITAL EQUIPMENT/ PROJECTS	-	-	- 0.00%
TOTAL EXPENDITURES	74,494,202	76,730,874	2,236,672 3.00%
REVENUE			
OPERATING REVENUE	9,591,944	9,367,184	(224,760) -2.34%
CONTRA/REIMBURSABLES	1,063,950	1,340,796	276,846 26.02%
Education GRANTS	1,704,652	2,017,948	313,296 18.38%
FUNDING SOURCES			
UNDESIGNATED FUND BALANCE	370,000	370,000	- 0.00%
SUPPLEMENTAL TAXES	220,000	250,000	30,000 13.64%
OPERATING TRANSFERS	51,867	28,390	(23,477) 0.00%
PRIOR TAXES	200,000	235,000	35,000 17.50%
CURRENT YEARS TAXES	61,291,889	63,121,556	1,829,667 2.99%
TOTAL REVENUE	74,494,302	76,730,874	2,236,572 3.00%
ESTIMATED GRAND LIST COLLECTION RATE	2,089,887,579	2,233,600,708	143,713,129 6.88%
	98.50%	98.50%	0.00%
MILL RATE	29.50	28.26	(1.24) -4.20%

EXHIBIT II
EXPENSE BUDGET SUMMARY
2010 - 2011

TOWN OF MONROE
2010-2011
BUDGET

EXPENSE BUDGET SUMMARY

The following is a comparison of the proposed 2010-2011 expense budget with the 2009-2010 expense budget

EXPENDITURES	2009-2010	2010-2011	INCREASE (DECREASE)	
			\$	%
GENERAL GOVERNMENT	6,145,732	6,222,326	76,594	1.25%
PUBLIC SAFETY	5,546,365	5,701,772	155,407	2.80%
PUBLIC WORKS	2,631,757	2,780,758	149,001	5.66%
SANITATION	332,771	334,483	1,712	0.51%
HEALTH & WELFARE	175,200	178,060	2,860	1.63%
CULTURE & RECREATION	1,384,407	1,349,512	(34,895)	-2.52%
SPECIAL PROJECTS	5,500	5,500	0	0.00%
EDUCATION	49,592,607	50,497,127	904,520	1.82%
A R R A _SFSF	937,611	937,611	0	0.00%
SUB TOTAL				
OPERATING EXPENDITURES	66,751,950	68,007,149	1,255,199	1.88%
DEBT SERVICE	4,838,650	5,236,981	398,331	8.23%
TOTAL OPERATING EXPENDITURES	71,590,600	73,244,130	1,653,530	2.31%
CONTRA/REIMBURSABLES				
EDUCATION	1,063,950	1,308,796	244,846	23.01%
EDUCATION GRANTS	1,704,652	2,017,948	313,296	18.38%
EMS CAPITAL RESERVE	30,000	30,000	0	0.00%
P O C D RESERVE	15,000	40,000	25,000	
INTERNAL SERVICE FUND RESERVE	20,000	20,000	0	0.00%
REVALUATION RESERVE	70,000	70,000	0	0.00%
CAPITAL PROJECTS/EQUIPMENT	0	0	0	0.00%
SUB TOTAL				
OTHER EXPENDITURES	2,903,602	3,486,744	583,142	20.08%
TOTAL EXPENDITURES	74,494,202	76,730,874	2,236,672	3.00%

EXHIBIT IV
Town Department
Line Item Budget

TOWN OF MONROE
2010-2011
BUDGET

MUNICIPAL EXPENSE BUDGET
FISCAL YEAR 2010-2011

Department	Approved Amended budget 2008-2009	Expended budget 2008-2009	Amended Current budget 2009-2010	2009-2010 Expended as of 12-31-09	First Selectman budget 2010-2011	Dollar change 2009-2010 compare 2008-2009
General Government						
Selectman						
5001 Salary-Administration/Selectman	87,251	87,251	87,251	45,303	87,251	-
5003 Salaries-Other	46,739	46,739	46,131	25,347	46,131	-
5052 Office Expense	6,981	6,951	9,000	1,984	7,500	(1,500)
5058 Vehicle Expense	3,180	3,178	1,200	637	1,200	-
5096 Consulting Fees	0	0	0	0	0	-
5097 Town Report	1,120	1,020	3,000	0	3,000	-
5116 Legal-Town Attorney	101,103	101,102	94,400	56,350	97,000	2,600
5124 Contingency	0	0	0	0	0	-
5254 Equipment	0	(5)	0	0	0	-
Department Total	246,374	246,236	240,982	129,621	242,082	1,100
Town Council						
5050 Clerical	2,828	2,828	3,095	2,000	3,095	-
5052 Office Expense	1,917	1,916	1,750	772	1,750	-
5254 Equipment	0	0	0	0	0	-
Department Total	4,745	4,744	4,845	2,772	4,845	0
Board of Finance						
5050 Clerical	1,099	1,099	2,000	292	2,000	-
5052 Office Expense	378	378	500	123	500	-
5062 Audit	38,523	38,522	38,500	38,500	38,500	-
5254 Equipment	0	0	0	0	0	-
Department Total	40,000	39,999	41,000	38,915	41,000	0

TOWN OF MONROE
2010-2011
BUDGET

MUNICIPAL EXPENSE BUDGET
FISCAL YEAR 2010-2011

Department	Approved Amended budget 2008-2009	Expended budget 2008-2009	Amended Current budget 2009-2010	2009-2010 Expended as of 12-31-09	First Selectman budget 2010-2011	Dollar change 2009-2010 compare 2008-2009
Registrar of Voters						
001 Salary-Administration/Registrars	34,799	34,798	29,750	12,925	29,750	-
003 Salary-Other/Deputy Registrars	14,705	14,705	11,750	5,578	11,750	-
050 Salaries-Clerical	29,771	29,771	25,000	9,027	25,000	-
052 Office Expense	3,462	3,461	5,300	1,119	5,000	(300)
064 Voting Expense	7,578	7,578	6,000	4,720	10,000	4,000
248 Repair/Maintenance Equipment	0	0	0	0	250	250
254 Equipment	290	290	500	500	500	-
Department Total	90,605	90,603	78,300	33,369	82,250	3,950
Town Clerk						
5001 Salary-Administration	54,532	54,532	54,532	28,315	54,532	-
5003 Salaries-Other	75,867	75,867	74,947	37,333	74,999	52
5005 Salaries-Part-Time	1,678	1,677	4,500	2,536	4,500	-
5052 Office Expense	7,928	7,928	8,500	1,905	8,500	-
5064 Voting	3,113	3,113	5,000	818	5,000	-
5066 Land Records	30,276	30,276	32,250	3,938	32,250	-
5068 Vital Statistics	2,000	2,000	2,000	0	2,000	-
5246 Printing	1,350	1,350	1,350	0	1,350	-
5254 Equipment	0	0	0	0	0	-
Department Total	176,744	176,743	183,079	74,845	183,131	52
Tax Collector						
5001 Salary-Administration	54,532	54,532	54,532	28,315	54,532	-
5003 Salaries-Other	38,942	38,942	37,762	18,792	37,762	-
5005 Salaries-Part-Time	4,533	4,532	6,000	2,676	7,000	1,000
5052 Office Expense	32,994	32,994	45,000	2,647	48,550	3,550
5070 Lock Box	0	0	0	0	0	-
5072 Collection-Delinquencies	15,500	15,499	13,000	3,711	10,000	(3,000)
5254 Equipment	0	0	0	0	0	-
Department Total	146,501	146,499	156,294	56,141	157,844	1,550

TOWN OF MONROE
2010-2011
BUDGET

MUNICIPAL EXPENSE BUDGET
FISCAL YEAR 2010-2011

Department	Approved As amended budget 2008-2009	Expended budget 2008-2009	As amended Current budget 2009-2010	2009-2010 Expended as of 12-31-09	First selectman budget 2010-2011	Dollar change 2009-2010 compare 2008-2009
Town Treasurer	10,180	10,180	10,180	5,090	10,180	-
Department Total	10,180	10,180	10,180	5,090	10,180	0
Boards & Commissions						
5075 Architectural Review Board	200	200	200	45	200	-
5076 Board of Assessment Appeals	5,847	5,847	1,250	974	1,250	-
5078 Conservation Commission	2,000	2,000	500		500	-
5079 Economic Development Commission	100	100	100		100	-
5080 Ethics Board	100	100	100		100	-
Farmers Market			400		400	-
5082 Historic District Commission (reduction showr	2,000	2,000	500		500	-
5083 Water Pollution Control Authority	0	0	500		500	-
5085 Planning & Zoning Commission	2,153	2,153	14,500	4,000	12,500	(2,000)
5086 Zoning Board of Appeals	150	150	150		150	-
5089 Inland Wetlands Commission	240	240	400		400	-
5088 Youth Commission	10	10	0		0	-
0 Charter Revision Commission	0	0	0		0	-
5093 Commission on Aging	150	150	150		150	-
5105	0	0	0		0	-
Department Total	12,950	12,950	18,750	5,019	16,750	(2,000)
Youth Services						
005 Salaries - Part Time	0	0	0	0	0	-
052 Office Expense	0	0	0	0	0	-
054 Operating Expense	0	0	0	0	0	-
058 Vehicle Expense	0	0	0	0	0	-
096 Consulting	0	0	0	0	0	-
246 Printing	0	0	0	0	0	-
260 Rent	0	0	0	0	0	-
GENERAL APPROPRIATION FOR PROGRAM	0	0	0	0	0	-
Department Total	0	0	0	0	0	0

TOWN OF MONROE
2010-2011
BUDGET

MUNICIPAL EXPENSE BUDGET
FISCAL YEAR 2010-2011

Department	Approved Amended budget 2008-2009	Expended budget 2008-2009	Amended Current budget 2009-2010	2009-2010 Expended as of 12-31-09	First Selectman budget 2010-2011	Dollar change 2009-2010 compare 2008-2009
Senior Citizens						
5001 Salary-Administration	49,847	49,846	51,570	26,777	51,570	-
5003 Salaries-Other	70,500	70,500	68,222	33,738	68,222	-
5005 Salaries-Part Time	26,833	26,832	33,344	15,082	33,345	1
5052 Office Expense	3,000	3,000	3,000	3,343	3,000	-
5054 Operating Expenses	4,192	4,192	4,000	1,748	4,000	-
5058 Vehicle Expense	12,401	12,400	16,000	5,189	16,000	-
5060 Contracted Services	0	0	0	0	0	-
5090 Nutrition	9,072	9,073	6,500	2,391	6,500	-
5254 Equipment	0	0	0	0	0	-
5260 Utilities	28,277	28,276	29,000	9,507	29,000	-
Department Total	204,122	204,119	211,636	97,775	211,637	1
Economic Development						
5001 Salary-Administration	42,539	42,539	42,539	22,088	0	(42,539)
5005 Salaries-Part Time	0	0	0	0	0	-
5052 Office Expense	3,406	3,405	3,100	985	2,550	(550)
5058 Vehicle Expense	304	303	300	309	275	(25)
5244 Marketing Advertising (Reduction Shown)	3,790	3,721	4,000	1,500	3,500	(500)
EDC					0	
Department Total	50,039	49,968	49,939	24,882	6,325	(43,614)
Inland-Wetlands						
5001 Salaries-Town Engineer	41,637	41,637	41,637	21,619	41,637	-
005 Salaries Part-Time	11,856	11,855	11,000	6,008	10,000	(1,000)
5052 Office Expense	3,770	3,770	6,000	1,522	5,190	(810)
5054 Operating Expenses	20	20	500	25	500	-
5096 Consulting Fees	1,060	1,060	500	500	500	-
5254 Equipment	0	0	0	0	0	-
Department Total	58,343	58,342	59,637	7,555	57,827	(1,810)

TOWN OF MONROE
2010-2011
BUDGET

MUNICIPAL EXPENSE BUDGET
FISCAL YEAR 2010-2011

Department	Approved Amended budget 2008-2009	Expended budget 2008-2009	Amended Current budget 2009-2010	2009-2010 Expanded as of 12-31-09	First Selectman budget 2010-2011	Dollar change 2009-2010 compare 2008-2009
Human Resources						
5001 Salary-Administration	71,029	71,029	71,029	36,898	71,029	-
5003 Salaries-Other	8,723	8,722	12,000	4,691	11,000	(1,000)
5052 Office Expense	2,548	2,547	2,000	619	1,800	(200)
5086 Personnel Administration	1,603	1,603	5,000	805	5,000	-
5099 Education	4,945	4,945	5,500	1,923	5,000	(500)
5104 Social Security/Medicare	566,838	566,838	598,000	287,919	616,746	18,746
5108 Pension	119,443	92,329	181,250	47,720	181,349	99
5110 Labor Relations	25,240	25,240	45,000	1,440	45,000	-
5111 Legal Fees-Heart & Hypertension	10,160	10,160	3,000	3,240	4,000	1,000
5112 Insurance	2,221,995	2,221,995	2,416,857	1,534,454	2,362,792	(54,065)
5114 Unemployment Compensation Benefits	7,482	7,482	6,000	4,998	65,634	59,634
5122 Wage Adjustments	0	0	0	0	0	-
5254 Equipment	1,000	653	2,500	0	2,200	(300)
5262 Loss Control	7,761	7,761	10,000	6,874	9,500	(500)
5264 Americans with Disabilities Act	650	221	650	0	600	(50)
5300 Safety Committee	1,200	941	1,200	1,007	500	(700)
W M N R Credit			(5,000)		(5,000)	
Department Total	3,050,617	3,022,466	3,354,986	1,932,588	3,377,150	22,164
FINANCE						
5001 Salary-Administration	84,983	84,983	90,186	46,827	90,186	-
5003 Salaries-Other	151,472	151,472	126,611	73,891	131,269	4,658
5005 Salaries-Part Time	76,845	76,845	56,628	29,144	30,586	(26,042)
5052 Office Expense	12,335	12,335	10,000	4,884	11,500	1,500
5126 Data Processing		0	0	0	0	-
5128 Bank Expenses	2,230	2,229	2,250	1,082	2,250	-
5248 Repair & Maintenance Equipment		0	500	0	500	-
5254 Equipment	0	0	0	0	0	-
5275 Technology Plan		0	0	0	0	-
W M N R Admin Fee	(15,000)	(15,000)	(25,000)		(25,000)	
Department Total	312,865	312,864	261,175	155,828	241,291	(19,884)
TECHNOLOGY						
5001 Salary-Administration	25,000	25,000	25,000	25,000	25,000	-
5003 Salaries-Other	127,984	127,984	118,850	50,000	276,215	157,365
5005 Salaries-Part Time	21,041	21,041	27,990	10,483	10,238	(17,752)
5060 Contracted Services	11,306	11,306	11,306	10,975	11,306	-
5052 Office Expense	1,541	1,541	2,000	1,610	2,000	-
5126 Data Processing	67,553	67,553	77,989	35,432	93,690	15,701
5275 Technology Plan	38,984	38,983	15,000	3,944	16,000	1,000
5102 Communications Moved from Town Bldg Main	65,182	65,182	86,140	49,968	88,728	2,588
Department Total	358,591	358,590	364,275	187,412	523,177	158,902

TOWN OF MONROE
2010-2011
BUDGET

MUNICIPAL EXPENSE BUDGET
FISCAL YEAR 2010-2011

Department	Approved Assemd budget 2008-2009	Expended budget 2008-2009	Assemd Current budget 2009-2010	2009-2010 Expended as of 12-31-09	First Selectman budget 2010-2011	Dollar change 2009-2010 compare 2008-2009
Tax Assessor						
5001 Salary-Administration	73,022	73,022	72,922	37,963	73,022	100
5003 Salaries-Other (reduction shown)	126,045	126,045	122,829	58,914	122,954	125
5052 Office Expense	13,914	13,914	7,000	8,049	8,000	1,000
5058 Vehicle Expense	325	325	325	30	325	-
5096 Consulting Fees	0	0	0	0	0	-
5254 Equipment	0	0	0	0	0	-
Department Total	213,306	213,306	203,076	104,956	204,301	1,225
Building Department						
5001 Salary-Administration	69,283	69,283	69,283	36,156	69,218	(65)
5003 Salaries-Other	90,911	90,911	90,376	44,680	56,006	(34,370)
5005 Salaries-Part Time	1,298	1,298	1,300	0	1,300	-
5052 Office Expense	5,388	5,388	5,000	4,026	5,000	-
5058 Vehicle Expense	1,612	1,611	2,000	1,299	2,000	-
5096 Consulting Fees	0	0	500	0	500	-
5254 Equipment	0	0	740	0	0	(740)
Department Total	168,492	168,491	169,199	86,161	134,024	(35,175)
Planning & Zoning						
5001 Salary-Administration	72,545	72,545	72,545	37,883	72,545	-
5003 Salaries-Other	37,387	37,386	37,387	18,450	37,387	-
5005 Salaries-Part-time	0	0	0	0	0	-
5052 Office Expense	14,974	14,974	18,000	10,124	18,000	-
5096 Consulting Fees	2,036	2,036	4,000	3,500	3,500	(500)
5246 Printing	1,025	1,025	3,500	0	3,500	-
5248 Repair/Maintenance Equipment	300	300	200	300	200	-
5254 Equipment	5,090	5,090	0	0	0	-
01-01-150-35 Zoning Enforcement						
5003 Salaries-Other	53,208	53,208	53,208	26,209	26,717	(26,491)
5052 Office Expense	900	899	900	600	900	-
5058 Vehicle Expense	2,024	2,023	1,100	600	1,100	-
5095 Hearing Officer	0	0	250	0	250	-
Department Total	189,489	189,486	191,090	93,566	164,089	(26,991)

TOWN OF MONROE
2010-2011
BUDGET

MUNICIPAL EXPENSE BUDGET
FISCAL YEAR 2010-2011

Department	Approved Amended budget budget 2008-2009 2009-2010	Expended budget 2008-2009	Amended Current budget 2009-2010	2009-2010 Expended as of 12-31-09	First Selectman budget 2010-2011	Dollar change 2009-2010 compare 2008-2009
Town Buildings Maintenance						
5003 Salaries-Other	81,280	81,280	85,417	41,452	85,419	2
5054 Operating Expense	73,838	73,838	64,000	50,373	68,746	4,746
5060 Contracted Services	22,896	22,895	17,000	18,875	20,375	3,375
5098 Light & Power	94,820	94,821	98,000	61,500	98,450	450
5100 Heat	67,287	67,287	49,000	60,109	49,084	84
5101 Water	1,361	1,361	2,100	1,799	1,985	(115)
5102 Communications Moved to Technology DEPT	(241)	(241)	0	0	0	-
5254 Equipment	0	0	0	0	8,500	8,500
Department Total	341,241	341,241	315,517	234,108	332,559	17,042
Special Programs						
5003 Sec.10-Salaries-Other	52,515	52,515	35,715	12,890	35,148	(567)
5133 Sec.10-217 Schools	21,500	21,500	0	0	0	-
5134 Memorial Day	3,000	3,000	3,000	3,000	3,000	-
5136 Monroe Spirit Week	0	0	0	0	0	-
5138 Youth Substance Abuse	15,000	15,000	15,000	15,000	15,000	-
5139 Historical Society	1,500	1,500	1,500	500	1,500	-
5142 Family Services-Woodfield	2,000	2,000	1,000	1,000	1,000	-
5144 Title XX Grant Crisis	1,000	1,000	1,000	1,000	1,000	-
280 C-Med Communications Contract	62,381	62,381	64,238	48,038	65,819	1,581
294 Volunteer Fire Tax Incentive	42,528	42,528	50,000	50,733	50,000	-
Masuk Well Monitoring	14,979	14,979	10,000	9,500	9,500	(500)
Department Total	216,403	216,403	181,453	127,161	181,967	514
Regional Programs						
5146 Regional Planning	9,000	9,000	9,000	8,876	9,000	-
5148 Regional Network Program	7,500	7,500	0	0	0	-
5150 Lake Zoar Authority	20,000	20,000	20,000	20,000	20,000	-
5152 Probate Court	7,600	7,600	5,904	6,497	6,497	593
5154 Ct. Conference of Municipalities (dues)	12,000	12,000	12,000	11,934	12,000	-
5156 Southwest Regional Mental Health Board	1,500	1,500	1,500	1,500	1,500	-
5158 Southwestern Ct. EMS Council (membership)	890	890	890	890	890	-
5159 Connecticut Council of Small Towns	1,025	1,025	1,025	1,025	0	(1,025)
Department Total	59,515	59,515	50,319	49,832	49,887	(432)
General Government Totals						
	5,951,122	5,922,745	6,145,732	3,310,152	6,222,326	76,594

TOWN OF MONROE
2010-2011
BUDGET

MUNICIPAL EXPENSE BUDGET
FISCAL YEAR 2010-2011

Department	Approved Amended budget 2008-2009	Expended budget 2008-2009	Amended Current budget 2009-2010	2009-2010 Expended as of 12-31-09	First Selectman budget 2010-2011	Dollar change 2009-2010 compare 2008-2009
Public Safety						
Police Department						
ADMINISTRATION 01-03-320-05						
5001 Salary-Administration	105,837	105,837	105,837	54,954	105,837	-
5003 Salaries-Other	239,635	239,635	239,155	121,259	239,205	50
5052 Office Expense	10,355	10,355	10,425	4,832	10,140	(285)
PERSONNEL 01-03-320-10						
5007 Salaries-Uniform	2,227,283	2,227,282	2,358,331	1,133,867	2,383,545	25,214
5009 Salaries-Dispatch	265,380	265,380	262,304	126,321	262,986	682
5010 Salaries-Special Police	17,809	17,808	28,750	8,232	28,608	(142)
5012 Salaries-Holiday	107,302	107,302	110,723	54,193	111,219	496
5014 Salaries-Overtime	210,468	210,467	205,700	121,856	205,700	-
5015 Salaries-Overtime Tactical Unit	22,102	22,101	28,000	10,468	28,000	-
5108 Pension	351,008	351,007	377,000	229,352	505,375	128,375
5160 Disability	65,759	65,759	60,000	34,046	60,000	-
5162 Uniform Allowance	48,000	47,999	49,000	18,360	49,000	-
OPERATIONS 01-03-320-30						
5054 Operating Expense	7,000	7,000	9,500	274	10,660	1,160
5058 Vehicle Expense	156,430	156,430	145,600	69,633	144,000	(1,600)
5164 Safety Equipment	20,500	20,500	22,318	5,610	25,818	3,500
5166 New Police Cars (reduction shown)	75,000	75,000	77,700	72,431	80,700	3,000
5168 Emergency Fund & Schooling	17,700	17,700	18,250	8,587	18,750	500
5170 Communications	24,392	24,391	22,060	15,648	15,590	(6,470)
5172 Photo Lab	2,500	2,500	3,500	1,114	3,500	-
5174 Detective Bureau	7,014	7,013	7,580	2,819	6,080	(1,500)
5176 Traffic Control	6,000	5,999	4,180	913	4,180	-
5178 Radio	30,000	30,000	32,500	17,180	35,692	3,192
5180 Record Room	18,390	18,389	19,165	18,225	19,190	25
5182 Range Maintenance	500	500	1,500	38	1,350	(150)
5184 Youth Bureau	3,800	3,800	3,800	306	3,800	-
5186 Crime Prevention	4,700	4,699	6,300	1,530	6,300	-
5188 Abandoned Vehicle Expense	300	299	300	300	500	200
Audit Adjustment prior year	87,384	87,384				
5254 Equipment	20,868	20,869	14,450	5,893	15,514	1,064
Department Total	4,153,416	4,153,405	4,223,928	2,138,241	4,381,239	157,311

TOWN OF MONROE
2010-2011
BUDGET

MUNICIPAL EXPENSE BUDGET
FISCAL YEAR 2010-2011

Department	Approved Amended budget 2008-2009	Expended budget 2008-2009	Amended Current budget 2009-2010	2009-2010 Expended as of 12-31-09	First Selectman budget 2010-2011	Dollar change 2009-2010 compare 2008-2009
Animal Control						
5003 Salaries-Other	61,796	61,796	61,151	29,026	61,151	-
5005 Salaries-Part Time	28,714	28,714	27,846	10,634	27,846	-
5054 Operating Expense	7,800	7,799	8,300	2,510	8,785	485
5058 Vehicle Expense	3,392	3,391	2,900	2,000	3,000	100
5250 Building Maintenance	11,708	11,708	13,750	6,337	13,250	(500)
5254 Equipment	0	0	0	0	0	-
Department Total	113,410	113,408	113,947	50,507	114,032	85
Park Ranger						
003 Salaries-Other	47,166	47,165	47,499	25,531	47,930	431
054 Operating Expense	811	811	1,000		1,100	100
058 Vehicle Expense	2,813	2,812	2,500	3,050	3,000	500
254 Equipment	0	0	0	0	0	-
Department Total	50,790	50,788	50,999	28,581	52,030	1,031
Fire Services Monroe						
5054 Operating Expense (reduction shown)	190,909	190,909	195,636	97,818	195,636	-
Department Total	190,909	190,909	195,636	97,818	195,636	0
Fire Services Stevenson						
5054 Operating Expense (reduction shown)	165,509	165,509	169,474	84,737	169,474	-
Department Total	165,509	165,509	169,474	84,737	169,474	0
Fire Services Stepney						
5054 Operating Expense (reduction shown)	188,477	188,477	193,131	95,565	193,131	-
Department Total	188,477	188,477	193,131	95,565	193,131	0
Fire HYDRANT Services						
5192 Fire Hydrant Service	475,240	475,240	475,000	372,000	489,430	14,430
Department Total	475,240	475,240	475,000	372,000	489,430	14,430

TOWN OF MONROE
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BUDGET

MUNICIPAL EXPENSE BUDGET
FISCAL YEAR 2010-2011

Department	Approved Amended budget 2008-2009	Expanded budget 2008-2009	Amended Current budget 2009-2010	2009-2010 Expended as of 12-31-09	First Selectman budget 2010-2011	Dollar change 2009-2010 compare 2008-2009
Fire Marshal						
5001 Salaries-Administration	59,500	59,500	59,325	29,339	59,425	100
5003 Salaries- Other					0	
5005 Salaries Part Time	22,542	22,541	18,000	11,534	21,500	3,500
5052 Office Expense	371	371	500	72	500	-
5054 Operating Expense	3,144	3,144	3,500	2,068	2,950	(550)
5058 Vehicle Expense	4,360	4,359	4,000	1,486	4,000	-
5254 Equipment	1,148	1,148	500	674	0	(500)
5260 Rent			0		0	
Department Total	91,065	91,063	85,825	45,173	88,375	2,550
Emergency Management						
5001 Salaries-Administration	5,000	5,000	5,000	2,500	5,000	-
5052 Office Expense	225	225	225		225	-
5054 Operating Expense/Training	200	200	200		200	-
5,193 Fairfield County Hazemat Regional Services	3,000	3,000	3,000	3,000	3,000	-
5254 Equipment	0	0	0	0	0	
Department Total	8,425	8,425	8,425	5,500	8,425	0
Emergency Medical Services						
005 Salaries-Part Time (Days)	0	0	0	0	0	-
052 Office Expense	0	0	0	0	0	-
054 Operating Expense	0	0	0	0	0	-
058 Vehicle Expense	0	0	0	0	0	-
060 Contractual Services	0	0	0	0	0	-
170 Communications	0	0	0	0	0	-
220 Training Expense	0	0	0	0	0	-
222 Personnel Supplies	0	0	0	0	0	-
250 Building Maintenance	0	0	0	0	0	-
254 Equipment	0	0	0	0	0	-
Supplemental Appropriation to Self Sustaining	30,000	30,000	30,000	0	10,000	(20,000)
Department Total	30,000	30,000	30,000	0	10,000	(20,000)
Public Safety Totals	5,467,241	5,467,224	5,546,365	2,918,122	5,701,772	155,407

TOWN OF MONROE
2010-2011
BUDGET

MUNICIPAL EXPENSE BUDGET
FISCAL YEAR 2010-2011

Department	Approved Amended budget 2008-2009	Expended budget 2008-2009	Amended Current budget 2009-2010	2009-2010 Expended as of 12-31-09	First Selectman budget 2010-2011	Dollar change 2009-2010 compare 2008-2009
Public Works						
Public Works						
ADMINISTRATION 01-05-500-05						
5001 Salaries-Administration	88,056	88,056	88,056	45,722	88,056	-
5003 Salaries-Other	197,293	197,292	195,304	100,468	199,691	4,387
5052 Office Expense	3,585	3,585	7,000	2,388	7,400	400
5054 Operating Expense	1,299	1,298	0	0	0	-
5254 Equipment	0	0	0	0	7,000	7,000
HIGHWAY 01-05-500-15						
5001 Salary-Administration	71,074	71,074	72,349	37,800	72,699	350
5003 Salary-Other	956,212	956,212	971,998	483,634	975,147	3,149
5054 Operating Expense	114,456	114,456	97,000	85,627	110,219	13,219
5060 Contracted Services	36,450	36,450	51,000	5,310	51,000	-
SNOW REMOVAL 01-05-500-20						
5014 Salaries-Overtime	105,407	105,407	81,000	22,788	83,430	2,430
5054 Operating Expense	362,442	362,442	270,000	119,243	270,000	-
5060 Contracted Services	22,085	22,085	35,250	0	35,250	-
ROADS/BUILDING 01-05-500-30						
5196 Drainage Improvements	20,536	20,536	59,000	47,472	59,000	-
5197 T A R expenditures	0	0	0	0	0	-
5198 Street Reconstruction-Engineering	24,563	24,563	40,000	17,077	35,000	(5,000)
5200 Street Resurfacing	215,974	215,974	260,000	232,331	347,853	87,853
5211 LOCIP Expenditures	0	0	0	0	0	-
5248 Repair/Maintenance/Equipment	268,856	268,856	265,000	112,014	290,200	25,200
5250 Building Maintenance	25,237	25,236	37,000	16,324	42,090	5,090
5252 Bus Barn Maintenance	1,332	1,331	3,000	420	2,250	(750)
5254 Equipment	2,150	2,149	4,000	1,293	4,800	800
TREE WARDEN 01-05-500-40						
5003 Salary-Other	4,800	4,800	4,800	2,805	4,800	-
5054 Operating Expense	30,162	30,162	30,000	0	30,000	-
TRAFFIC CONTROL 01-05-500-45						
5202 Traffic Signs	30,373	30,372	35,500	33,387	40,000	4,500
5204 Street Lights	18,648	18,648	24,500	15,000	24,873	373
Department Total	2,600,990	2,600,984	2,631,757	1,381,103	2,780,758	149,001
Public Works Totals	2,600,990	2,600,984	2,631,757	1,381,103	2,780,758	149,001

TOWN OF MONROE
2010-2011
BUDGET

MUNICIPAL EXPENSE BUDGET
FISCAL YEAR 2010-2011

Department	Approved Amended budget 2008-2009	Expended budget 2008-2009	Amended Current budget 2009-2010	2009-2010 Expended as of 12-31-09	First Selectman budget 2010-2011	Dollar change 2009-2010 compare 2008-2009
Sanitation						
Solid Waste Landfill						
005 Salaries-Part Time	1,521	1,520	1,521	712	1,521	-
206 Waste Disposal	1,500	1,500	1,500	0	1,500	-
210 Landfill Operation	12,000	12,000	11,000	8,607	11,000	-
Department Total	15,021	15,020	14,021	9,319	14,021	0
Recycling Transfer Station						
054 Operating Expense	4,250	4,249	4,250	330	4,600	350
060 Contracted Services	216,469	216,469	229,000	212,357	229,262	262
213 Hshld Hazard Waste Day	1,092	1,092	4,500		4,500	
214 Recycling/Transfer Station	65,193	65,193	81,000	24,308	82,100	1,100
215 Minimum Tonnage Commitment CRRA	0	0	0		0	
Department Total	287,004	287,003	318,750	236,995	320,462	1,712
Sanitation Totals	302,025	302,023	332,771	246,314	334,483	1,712

TOWN OF MONROE
2010-2011
BUDGET

MUNICIPAL EXPENSE BUDGET
FISCAL YEAR 2010-2011

Department	Approved Amended budget 2008-2009	Expended budget 2008-2009	Amended Current budget 2009-2010	2009-2010 Expended as of 12-31-09	First Selectman budget 2010-2011	Dollar change 2009-2010 compare 2008-2009
Health & Welfare						
Health Department						
001	0	0	0	0	0	-
003	0	0	0	0	0	-
052	0	0	0	0	0	-
054 Operating Expense	0	0	0	0	0	-
058	0	0	0	0	0	-
216	0	0	0	0	0	-
254	0	0	0	0	0	-
5278 APPROPRIATION FOR Regional Health Distr	123,315	123,315	126,100	63,050	132,060	5,960
Department Total	123,315	123,315	126,100	63,050	132,060	5,960
Social Services						
5001 Salary-Administration	6,000	6,000	6,000	3,160	0	(6,000)
5003 Salary Part-Time	25,052	25,052	27,500	13,894	27,500	-
5060 Contractual					3,000	-
5052 Office Expense	1,781	1,780	1,500	688	1,500	-
5054 Operating Expense	375	375	750	182	750	-
5058 Vehicle Expense	78	78	850		750	(100)
5224 Relief	1,227	1,226	4,000	3,396	4,000	-
5254 Equipment	0	0	0		0	-
5260 Utilities	6,908	6,908	8,500		8,500	-
Department Total	41,421	41,419	49,100	21,320	46,000	(6,100)
Health & Welfare Totals	164,736	164,734	175,200	84,370	178,060	(140)

TOWN OF MONROE
2010-2011
BUDGET

MUNICIPAL EXPENSE BUDGET
FISCAL YEAR 2010-2011

Department	Approved Amended budget 2008-2009	Expended budget 2008-2009	Amended Current budget 2009-2010	2009-2010 Expended as of 12-31-09	First Selectman budget 2010-2011	Dollar change 2009-2010 compare 2008-2009
Culture & Recreation						
Library						
5001 Salary-Administration	61,000	61,000	61,000	31,673	61,000	-
5003 Salaries-Other	228,114	228,113	237,772	119,753	237,772	-
5005 Salaries-Part Time	158,846	158,845	161,000	74,883	170,680	9,680
5052 Office Expense	8,593	8,593	8,000	3,440	8,000	-
5228 Books (reduction shown)	68,615	68,615	65,000	33,287	55,000	(10,000)
5230 Bibliomation	46,855	46,855	47,000	45,993	49,425	2,425
Utilities	79,680	79,679	86,000	34,161	86,000	-
5240 Materials	30,600	30,554	29,659	11,916	29,659	-
5248 Repair & Maintenance Equipment	5,640	5,639	10,000	6,692	10,000	-
5254 Equipment	0	0	0	0	0	-
Department Total	687,943	687,893	705,431	361,798	707,536	2,105
Recreation						
001 Salary-Administration	66,108	66,108	71,300	37,021	71,300	-
003 Salaries-Other	195,779	195,779	178,946	100,263	178,946	-
005 Salaries-Part Time	190,596	190,596	213,500	125,233	202,000	(11,500)
040 Salaries-Vendors	10,313	10,313	15,965	3,936	12,965	(3,000)
052 Office Expense (reduction shown)	13,583	13,583	12,875	6,944	8,875	(4,000)
054 Operating Expense	4,834	4,834	4,000	2,818	3,000	(1,000)
058 Vehicle Expense	0	0	3,000	2,035	3,000	-
232 Utilities	69,170	69,170	64,890	29,451	64,890	-
238 Wolfe Park Improvements	0	0	0	0	0	-
242 Masuk Pool	50,000	50,000	48,000	15,000	32,000	(16,000)
248 Repair & Maintenance	104,893	104,893	66,500	46,130	65,000	(1,500)
254 Equipment	3	3	0	0	0	-
Department Total	705,279	705,279	678,976	368,831	641,976	(37,000)
Culture & Recreation Totals	1,393,222	1,393,172	1,384,407	730,629	1,349,512	(34,895)

TOWN OF MONROE
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BUDGET

MUNICIPAL EXPENSE BUDGET
FISCAL YEAR 2010-2011

Department	Approved Amended budget 2008-2009	Expended budget 2008-2009	Amended Current budget 2009-2010	2009-2010 Expended as of 12-31-09	First Selectman budget 2010-2011	Dollar change 2009-2010 compare 2008-2009
Debt Service						
074 Bond & Coupon Redemption	0	0	0	0	0	-
130 Bond Principle Redemption	3,010,000	3,010,000	2,455,000	0	2,895,000	440,000
132 Bond Interest	1,941,101	1,924,264	1,937,572	1,035,465	1,890,122	(47,450)
385 New Debt	102,600		72,319		82,700	10,381
133 Note Interest						
134 Bond Note Expense	1,000	0	1,000	0	0	-
285 Lease Payments	363,450	362,690	372,759	235,491	369,159	(1,000)
Debt Service Totals	5,418,151	5,296,954	4,838,650	1,270,956	5,236,981	398,331

Special Projects

Tax Defrayal	5,508	5,508	5,500	5,508	5,500	-
Operation Distribution	0	0				
Tri-Town Agreement Project	2,500	2,500				
Comb South Final Agreement	30,804	30,804	0			
Auto Cad	7,694	6,941				
Department Total	46,506	45,753	5,500	5,508	5,500	-
Special Projects	46,506	45,753	5,500	5,508	5,500	0

TOWN OF MONROE
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BUDGET

MUNICIPAL EXPENSE BUDGET
FISCAL YEAR 2010-2011

Department	Approved Amended budget 2008-2009	Expended budget 2008-2009	Amended Current budget 2009-2010	2009-2010 Expended as of 12-31-09	First Selectman budget 2010-2011	Dollar change 2009-2010 compare 2008-2009
SUMMARY EXPENDITURES						
General Government Totals	5,951,122	5,922,745	6,145,732	3,310,152	6,222,326	76,594
Public Safety Totals	5,467,241	5,467,224	5,546,365	2,918,122	5,701,772	155,407
Public Works Totals	2,600,990	2,600,984	2,631,757	1,381,103	2,780,758	149,001
Sanitation Totals	302,025	302,023	332,771	246,314	334,483	1,712
Health & Welfare Totals	164,736	164,734	175,200	84,370	178,060	2,860
Culture & Recreation Totals	1,393,222	1,393,172	1,384,407	730,629	1,349,512	(34,895)
Debt Service Totals	5,418,151	5,296,954	4,898,650	1,270,956	5,236,981	398,331
Special Projects	46,506	45,753	5,500	5,508	5,500	0

General Fund Totals	21,343,993	21,193,589	21,060,382	9,947,154	21,809,392	749,010
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EXHIBIT V
BOARD OF EDUCATION
EXPENSE BUDGET

MONROE PUBLIC SCHOOLS
Proposed Budget 2010-2011 Summary by Expense Category

	FY2010 Adopted	FY2010 Revised	FY2011 Proposed	Change Adopted	% Chg
Salary	\$ 32,443,319	\$ 31,933,904	\$ 33,518,137	\$ 1,074,818	3.31%
Benefits	\$ 8,310,485	\$ 8,616,153	\$ 9,771,577	\$ 1,461,092	17.58%
Subtotal Personnel	\$ 40,753,804	\$ 40,550,057	\$ 43,289,714	\$ 2,535,910	6.22%
Professional Educational & Technical Services	1,450,316	1,543,165	1,619,521	169,205	11.67%
Purchased Property Services	1,528,852	1,444,699	1,426,611	(102,241)	-6.69%
Student Transportation	2,443,463	2,446,260	2,611,848	168,385	6.89%
Tuition	519,804	524,619	1,141,929	622,125	119.68%
Other Purchased Services	912,659	495,748	390,298	(522,361)	-57.24%
Textbooks & Supplies	921,000	1,021,919	997,719	76,719	8.33%
Electric & Heat Energy	1,734,092	1,820,487	2,020,108	286,016	16.49%
Equipment & Photocopy	49,261	396,297	300,936	251,675	510.90%
Dues and Fees	63,976	83,976	82,190	18,214	28.47%
Bond Principal & Interest	115,000	165,000	82,375	(32,625)	-28.37%
Officials & Police	37,991	37,991	38,145	154	0.41%
Subtotal Non Personnel	\$ 9,776,414.00	\$ 9,980,161.00	\$ 10,711,680.00	\$ 935,266.00	9.57%
TOTAL OPERATING BUDGET	\$ 50,530,218.00	\$ 50,530,218.00	\$ 54,001,394.00	\$ 3,471,176.00	6.87%
FIRST SELECTMAN'S ADJUSTMENT			\$ (850,000.00)	\$ (850,000.00)	-1.68%
ADJUSTED BUDGET			\$ 53,151,394.00	\$ 2,621,176.00	5.19%
BOARD OF FINANCE ADJUSTMENT			\$ (291,656.00)	\$ (291,656.00)	-0.58%
			\$ 52,859,738.00	\$ 2,329,520.00	4.61%
FIRST SELECTMAN'S ADJUSTMENT POST FIRST REFERENDUM			\$ (865,000.00)	\$ (865,000.00)	-1.71%
			\$ 51,994,738.00	\$ 1,464,520.00	2.90%
FIRST SELECTMAN'S ADJUSTMENT POST SECOND REFERENDUM			\$ (560,000.00)	\$ (560,000.00)	-1.11%
			\$ 51,434,738.00	\$ 904,520.00	1.79%

MONROE PUBLIC SCHOOLS

Proposed Budget 2010-2011 SUPERINTENDENT

Account Number / Description	1 Year Prior Adopted 7/1/2009 - 6/30/2010	1 Year Prior Revised 7/1/2009 - 6/30/2010	Budget Total 7/1/2010 - 6/30/2011	Budget Difference	% Change
111 ADMINISTRATION-CERTIFIED	\$826,194.04	\$837,167.13	\$868,220.00	\$42,052.96	5.08 %
112 ADMINISTRATION-PRINCIPALS-CERTIFIED	\$1,357,948.12	\$1,264,945.00	\$1,287,589.00	\$(70,359.12)	(5.18)%
113 TEACHERS-REG ED-CERTIFIED STAFF	\$18,814,944.47	\$18,423,805.71	\$19,533,427.10	\$718,482.63	3.81 %
114 TEACHERS-SPED-CERTIFIED STAFF	\$2,979,686.80	\$2,889,710.59	\$3,080,377.28	\$100,690.48	3.37 %
115 GUIDANCE/SOCIAL WORK-CERTIFIED STAFF	\$979,328.25	\$967,032.68	\$1,069,103.73	\$89,775.48	9.16 %
116 PSYCHOLOGIST-CERTIFIED STAFF	\$649,968.57	\$646,552.00	\$673,876.20	\$23,907.63	3.67 %
117 NURSES-NON CERTIFIED STAFF	\$322,669.00	\$322,669.00	\$320,856.00	\$(1,813.00)	(0.56)%
118 CUSTODIANS-NON CERTIFIED STAFF	\$1,715,288.52	\$1,715,288.52	\$1,773,638.64	\$58,350.12	3.40 %
119 SECURITY-NON CERTIFIED STAFF	\$113,524.30	\$113,524.30	\$94,288.32	\$(19,235.98)	(16.94)%
120 SUBSTITUTES-CALL UP	\$452,713.00	\$428,379.00	\$425,713.00	\$(27,000.00)	(5.96)%
121 THERAPIST-SPEECH/PHYSICAL	\$175,930.32	\$120,930.32	\$115,885.44	\$(60,044.88)	(34.12)%
122 SUMMER SCHOOL	\$9,000.00	\$9,880.00	\$9,000.00	\$0.00	0.00 %
123 MAIL DISTRIBUTION	\$16,813.00	\$16,813.00	\$7,395.00	\$(9,418.00)	(56.01)%
124 CUSTODIAL/TECHNOLOGY SUMMER WORK	\$36,200.00	\$51,144.54	\$36,924.00	\$724.00	2.00 %
125 STIPENDS	\$430,039.33	\$501,146.23	\$367,575.00	\$(62,464.33)	(14.52)%
126 AYP TUTOR	\$19,500.00	\$19,500.00	\$40,063.20	\$20,563.20	105.45 %
127 DATABASE ADMINISTRATOR	\$83,969.12	\$71,401.87	\$72,830.00	\$(11,139.12)	(13.26)%

MONROE PUBLIC SCHOOLS

Proposed Budget 2010-2011 SUPERINTENDENT

Account Number / Description	1 Year Prior Adopted 7/1/2009 - 6/30/2010	1 Year Prior Revised 7/1/2009 - 6/30/2010	Budget Total 7/1/2010 - 6/30/2011	Budget Difference	% Change
5128 OFFICE PERSONNEL	\$1,521,553.52	\$1,534,120.77	\$1,667,462.79	\$145,909.27	9.58 %
5129 AIDES-REG ED AND SPED	\$1,195,992.44	\$1,195,992.44	\$1,289,593.65	\$93,601.21	7.82 %
5130 LIBRARIANS	\$108,257.01	\$108,257.01	\$116,091.77	\$7,834.76	7.23 %
5131 NEGOTIATIONS RESERVE	\$290,000.00	\$353,753.19	\$300,000.00	\$10,000.00	3.44 %
5132 EXTRA WORK-CERTIFIED	\$77,537.00	\$77,537.00	\$66,811.00	\$(10,726.00)	(13.83)%
5133 SUBSTITUTE COORDINATOR	\$9,229.20	\$9,229.20	\$9,506.42	\$277.22	3.00 %
5134 PERMANENT SUBSTITUTES	\$41,769.00	\$41,769.00	\$45,954.00	\$4,185.00	10.01 %
5135 EXTRA WORK/OT-NON CERTIFIED PERSONNEL	\$45,921.24	\$45,921.24	\$40,729.00	\$(5,192.24)	(11.30)%
5137 CUSTODIAL OVERTIME-ACTIVITIES/EMERGENCI	\$17,000.00	\$17,000.00	\$17,000.00	\$0.00	0.00 %
5138 CUSTODIAL OVERTIME-SNOW REMOVAL/FIREWAT	\$15,000.00	\$15,000.00	\$15,000.00	\$0.00	0.00 %
5139 CUSTODIAL BLDG CHECK & CALL IN	\$64,000.00	\$64,000.00	\$29,000.00	\$(35,000.00)	(54.68)%
5141 CROWD CONTROL, TIMER, SCORER	\$16,160.00	\$15,250.00	\$16,315.00	\$155.00	0.95 %
5143 NURSE OVERTIME	\$12,000.00	\$12,000.00	\$4,000.00	\$(8,000.00)	(66.66)%
5145 UNION BUSINESS	\$18,876.25	\$18,876.25	\$20,029.40	\$1,153.15	6.10 %
5146 NURSE ASSISTANTS	\$26,308.00	\$26,308.00	\$27,097.00	\$789.00	2.99 %
5210 MEDICAL AND DRUG INSURANCE	\$5,395,285.00	\$5,755,285.00	\$7,280,223.00	\$1,884,938.00	34.93 %
5211 LIFE INSURANCE	\$57,226.00	\$57,226.00	\$58,371.00	\$1,145.00	2.00 %

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MONROE PUBLIC SCHOOLS

Proposed Budget 2010-2011 SUPERINTENDENT

Account Number / Description	1 Year Prior Adopted		1 Year Prior Revised		Budget Total	Budget Difference	% Change
	7/1/2009 - 6/30/2010	7/1/2009 - 6/30/2010	7/1/2010 - 6/30/2011	7/1/2010 - 6/30/2011			
212 DISABILITY INSURANCE	\$79,584.00	\$79,584.00	\$81,176.00	\$1,592.00		2.00 %	
213 DENTAL INSURANCE	\$647,500.00	\$647,500.00	\$738,150.00	\$90,650.00		14.00 %	
216 FLEXIBLE SPENDING-MEDICAL/CHILDCARE	\$39,474.00	\$39,474.00	\$12,000.00	\$(27,474.00)		(69.60)%	
217 HEALTH SAVINGS ACCOUNT	\$20,000.00	\$20,000.00	\$9,000.00	\$(11,000.00)		(55.00)%	
220 PAYROLL TAXES	\$782,616.30	\$782,616.30	\$809,480.22	\$26,863.92		3.43 %	
230 PENSION CONTRIBUTION	\$257,000.00	\$257,000.00	\$304,258.00	\$47,258.00		18.38 %	
234 TSA	\$76,072.00	\$36,840.00	\$54,070.00	\$(22,002.00)		(28.92)%	
240 TUITION REIMBURSEMENT	\$30,000.00	\$30,000.00	\$30,000.00	\$0.00		0.00 %	
250 UNEMPLOYMENT COMPENSATION	\$110,475.00	\$110,475.00	\$112,685.00	\$2,210.00		2.00 %	
260 WORKER'S COMPENSATION	\$134,085.00	\$134,085.00	\$136,767.00	\$2,682.00		2.00 %	
280 CLOTHING ALLOWANCE-CUSTODIAL	\$11,000.00	\$11,000.00	\$11,000.00	\$0.00		0.00 %	
294 PROFESSIONAL DEVELOPMENT-REIMBURSEMENTS	\$24,000.00	\$8,900.00	\$21,600.00	\$(2,400.00)		(10.00)%	
295 RETIREMENTS	\$613,134.70	\$613,134.70	\$595,065.00	\$(18,069.70)		(2.94)%	
296 VACATION BUYBACKS-CERTIFIED	\$15,340.12	\$15,340.12	\$6,628.00	\$(8,712.12)		(56.79)%	
297 VACATION BUYBACKS-NON CERTIFIED	\$17,693.00	\$17,693.00	\$11,104.00	\$(6,589.00)		(37.24)%	
320 PROFESSIONAL EDUCATIONAL SERVICES	\$560,312.00	\$589,312.00	\$557,001.50	\$(3,310.50)		(0.59)%	
333 CONFERENCE-COURSE REG FEE	\$66,806.06	\$62,412.03	\$54,491.00	\$(12,315.06)		(18.43)%	

MONROE PUBLIC SCHOOLS

Proposed Budget 2010-2011 SUPERINTENDENT

Account Number / Description	1 Year Prior Adopted 7/1/2009 - 6/30/2010	1 Year Prior Revised 7/1/2009 - 6/30/2010	Budget Total 7/1/2010 - 6/30/2011	Budget Difference	% Change
5334 PD INSERVICE-EXTERNAL VENDOR	\$33,002.76	\$44,802.76	\$42,343.00	\$9,340.24	28.30 %
5340 OTHER PROFESSIONAL SERVICES	\$790,194.72	\$846,638.64	\$965,685.00	\$175,490.28	22.20 %
5411 WATER	\$59,693.00	\$58,323.37	\$59,489.00	\$(204.00)	(0.34)%
5421 DISPOSAL SERVICES	\$88,016.00	\$88,016.00	\$76,795.00	\$(11,221.00)	(12.74)%
5424 GROUNDS MAINTENANCE	\$119,000.00	\$119,000.00	\$95,575.00	\$(23,425.00)	(19.68)%
5430 CONTRACTED SERVICES	\$417,000.00	\$420,487.00	\$418,660.00	\$1,660.00	0.39 %
5431 BUILDING REPAIRS	\$60,000.00	\$63,667.00	\$60,000.00	\$0.00	0.00 %
5432 EMERGENCY REPAIRS	\$150,000.00	\$141,382.96	\$100,000.00	\$(50,000.00)	(33.33)%
5433 EQUIPMENT REPAIRS	\$117,813.54	\$122,160.10	\$100,954.00	\$(16,859.54)	(14.31)%
5440 RENTALS	\$13,700.00	\$13,700.00	\$14,700.00	\$1,000.00	7.29 %
5442 LEASES	\$279,044.08	\$301,871.71	\$302,400.47	\$23,356.39	8.37 %
5443 SOFTWARE PURCHASES	\$64,100.23	\$28,010.22	\$10,939.00	\$(53,161.23)	(82.93)%
5444 SOFTWARE RENEWALS	\$160,484.77	\$89,080.14	\$201,447.45	\$40,962.68	25.53 %
510 TRANSPORTATION-STUDENT	\$2,443,463.16	\$2,446,260.05	\$2,699,847.57	\$256,384.41	10.49 %
521 PROPERTY/LLIABILITY INSURANCE	\$163,970.00	\$163,970.00	\$117,160.00	\$(46,810.00)	(28.54)%
522 UMBRELLA INSURANCE	\$62,127.00	\$62,127.00	\$63,500.00	\$1,373.00	2.20 %
523 VEHICLE LIABILITY INSURANCE	\$4,712.50	\$4,712.50	\$4,104.00	\$(608.50)	(12.91)%

MONROE PUBLIC SCHOOLS

Proposed Budget 2010-2011 SUPERINTENDENT

Account Number / Description	1 Year Prior Adopted 7/1/2009 - 6/30/2010	1 Year Prior Revised 7/1/2009 - 6/30/2010	Budget Total 7/1/2010 - 6/30/2011	Budget Difference	% Change
24 ERRORS AND OMISSIONS INSURANCE	\$22,313.00	\$22,313.00	\$19,436.00	\$(2,877.00)	(12.89)%
25 BOILERS AND MACHINERY INSURANCE	\$22,907.00	\$22,907.00	\$11,600.00	\$(11,307.00)	(49.36)%
26 INTERSCHOLASTIC ATHLETIC INSURANCE	\$10,659.00	\$10,659.00	\$10,925.00	\$266.00	2.49 %
27 SMALL CLAIMS-SELF INSURANCE	\$1,000.00	\$1,000.00	\$1,000.00	\$0.00	0.00 %
30 POSTAGE	\$30,282.25	\$30,282.25	\$30,476.39	\$194.14	0.64 %
31 TELEPHONE/COMMUNICATIONS	\$76,449.10	\$76,248.54	\$72,823.04	\$(3,626.06)	(4.74)%
40 PRINTING AND ADVERTISING	\$6,050.00	\$6,050.00	\$10,313.00	\$4,263.00	70.46 %
50 PHOTOCOPIER CHARGES-BLACK AND WHITE	\$408,876.24	\$0.00	\$36,998.00	\$(371,878.24)	(90.95)%
51 PHOTOCOPIER CHARGES-COLOR	\$5,165.85	\$0.00	\$254.66	\$(4,911.19)	(95.07)%
50 TUITION-MAGNET,TECH,VO-AG,ADULT	\$317,315.87	\$322,131.38	\$305,506.00	\$(11,809.87)	(3.72)%
51 TUITION-PUBLIC	\$159,453.00	\$159,453.00	\$473,400.00	\$313,947.00	196.88 %
53 TUITION-PRIVATE	\$43,035.00	\$43,035.00	\$275,023.00	\$231,988.00	539.06 %
50 TRAVEL-MILEAGE AND LODGING	\$47,881.77	\$45,213.49	\$30,690.77	\$(17,191.00)	(35.90)%
50 OTHER PURCH SERVICES	\$50,265.25	\$50,265.25	\$18,270.97	\$(31,994.28)	(63.65)%
51 SUPPLIES-INSTRUCTIONAL	\$308,448.55	\$303,086.52	\$268,866.47	\$(39,582.08)	(12.83)%
512 SUPPLIES-AV	\$13,388.37	\$12,812.37	\$14,188.22	\$799.85	5.97 %
513 SUPPLIES-CUSTODIAL	\$97,000.00	\$97,000.00	\$125,766.00	\$28,766.00	29.65 %

MONROE PUBLIC SCHOOLS

Proposed Budget 2010-2011 SUPERINTENDENT

Account Number / Description	1 Year Prior Adopted 7/1/2009 - 6/30/2010	1 Year Prior Revised 7/1/2009 - 6/30/2010	Budget Total 7/1/2010 - 6/30/2011	Budget Difference	% Change
5614 SUPPLIES-MAINTENANCE	\$70,000.00	\$70,000.00	\$75,294.00	\$5,294.00	7.56 %
5615 SUPPLIES-SECURITY	\$1,800.00	\$1,800.00	\$1,500.00	\$(300.00)	(16.66)%
5617 CLASSROOM REBINDS	\$994.52	\$0.52	\$250.00	\$(744.52)	(74.86)%
5618 WORKBOOKS	\$59,764.63	\$57,764.63	\$58,451.78	\$(1,312.85)	(2.19)%
5619 CLASSROOM LIBRARY BOOKS	\$8,450.00	\$8,450.00	\$9,089.00	\$639.00	7.56 %
5621 NATURAL GAS	\$72,100.00	\$83,000.00	\$55,042.00	\$(17,058.00)	(23.65)%
5622 ELECTRICITY	\$983,481.42	\$1,058,976.17	\$1,143,163.00	\$159,681.58	16.23 %
5623 BOTTLED GAS/PROPANE	\$26,666.00	\$26,666.00	\$11,448.00	\$(15,218.00)	(57.06)%
5624 HEAT ENERGY	\$639,845.00	\$639,845.00	\$822,455.00	\$182,610.00	28.53 %
5626 GASOLINE	\$12,000.00	\$12,000.00	\$12,000.00	\$0.00	0.00 %
5640 TEXTBOOKS-NEW CURRICULUM	\$0.00	\$5,233.00	\$0.00	\$0.00	—
5641 TEXTBOOKS-REPLACEMENT AND ADDITIONAL	\$36,254.96	\$36,254.96	\$40,827.72	\$4,572.76	12.61 %
5642 LIBRARY BOOKS	\$21,650.75	\$21,650.75	\$14,400.00	\$(7,250.75)	(33.48)%
5643 LIBRARY REBINDS	\$1,245.27	\$1,245.27	\$815.37	\$(429.90)	(34.52)%
5644 NEWSPAPER AND PERIODICALS-STUDENT	\$8,356.63	\$8,356.63	\$8,414.75	\$58.12	0.69 %
5645 SUPPLIES-LIBRARY	\$7,374.88	\$7,374.88	\$7,502.45	\$127.57	1.72 %
5646 NEWSPAPER AND PERIODICALS-STAFF	\$4,214.88	\$4,214.88	\$2,801.22	\$(1,413.66)	(33.53)%

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MONROE PUBLIC SCHOOLS Proposed Budget 2010-2011 SUPERINTENDENT

Account Number / Description	1 Year Prior Adopted 7/1/2009 - 6/30/2010	1 Year Prior Revised 7/1/2009 - 6/30/2010	Budget Total 7/1/2010 - 6/30/2011	Budget Difference	% Change
60 TESTING SUPPLIES-SPECIAL AND REGULAR ED	\$10,562.00	\$10,562.00	\$10,773.00	\$211.00	1.99 %
84 INK AND TONER CARTRIDGES	\$51,530.60	\$51,530.60	\$51,531.00	\$0.40	0.00 %
85 UNIFORM RECONDITIONING	\$10,250.00	\$10,250.00	\$10,234.54	\$(15.46)	(0.15)%
86 OTHER ATHLETIC COSTS	\$(1,080.00)	\$10,601.33	\$33,448.08	\$34,528.08	(3,197.04)%
87 ATHLETIC SUPPLIES	\$27,990.00	\$24,705.00	\$28,300.00	\$310.00	1.10 %
88 UNIFORMS - NEW	\$19,250.00	\$11,434.55	\$18,036.88	\$(1,213.12)	(6.30)%
89 PERSONAL STUDENT AGENDAS	\$8,209.22	\$8,209.22	\$0.00	\$(8,209.22)	(100.00)%
90 SUPPLIES-OTHER	\$145,344.92	\$144,794.92	\$154,081.93	\$8,737.01	6.01 %
91 COPIER STAPLES AND PAPER	\$0.00	\$104,587.64	\$64,587.00	\$64,587.00	---
92 COPIER OVERAGE CHARGES	\$5,000.00	\$5,000.00	\$0.00	\$(5,000.00)	(100.00)%
93 COLOR COPIER CHARGES	\$5,000.00	\$5,000.00	\$0.00	\$(5,000.00)	(100.00)%
730 EQUIPMENT-NEW-INSTRUCTIONAL	\$35,034.33	\$70,787.41	\$19,105.01	\$(15,929.32)	(45.46)%
731 PHOTOCOPY EQUIPMENT	\$0.00	\$309,454.45	\$275,000.00	\$275,000.00	---
739 EQUIPMENT-NEW-NON INSTRUCTIONAL	\$14,226.18	\$16,054.68	\$6,576.00	\$(7,650.18)	(53.77)%
810 DUES AND FEES	\$63,975.58	\$83,975.58	\$82,190.01	\$18,214.43	28.47 %
831 BOND PRINCIPAL	\$100,000.00	\$150,000.00	\$75,000.00	\$(25,000.00)	(25.00)%
832 BOND INTEREST	\$15,000.00	\$15,000.00	\$7,375.00	\$(7,625.00)	(50.83)%

MONROE PUBLIC SCHOOLS

Proposed Budget 2010-2011 SUPERINTENDENT

Report # 25994

Account Number / Description	1 Year Prior Adopted 7/1/2009 - 6/30/2010	1 Year Prior Revised 7/1/2009 - 6/30/2010	Budget Total 7/1/2010 - 6/30/2011	Budget Difference	% Change
5891 OFFICIALS	\$16,225.38	\$16,225.38	\$22,190.59	\$5,965.21	36.76 %
5892 POLICE	\$21,765.16	\$21,765.16	\$15,954.00	\$(5,811.16)	(26.69)%
101 BOARD OF ED APPROP BUDGET	\$50,530,218.00	\$50,530,218.00	\$54,501,396.00	\$3,971,178.00	7.85 %
GRAND TOTAL	\$50,530,218.00	\$50,530,218.00	\$54,501,396.00	\$3,971,178.00	7.85 %

**Monroe Board of Education
FY 2010-2011 Budget
Estimated Grants**

	09-10 Budget	Proposed 10-11 Budget	Difference	% Change
Grants:				
Excess Cost (SPED)	\$527,946	\$366,236	(\$161,710)	-30.6%
Consolidated Grant				
Title I (Formerly Chapter I)	\$93,177	\$90,000	(\$3,177)	-3.4%
Title II, Part A, Teacher and Principal Training	\$69,897	\$66,000	(\$3,897)	-5.6%
Title II, Part D, Technology	\$645	\$500	(\$145)	-22.5%
Title IV, Part A, Formerly Drug Free Schools	\$6,952	\$6,900	(\$52)	-0.7%
Sub-Total Consolidated Grant	\$170,671	\$163,400	(\$7,271)	-4.3%
IDEA Part B (611)	\$680,079	\$675,000	(\$5,079)	-0.7%
IDEA ARRA Part B (611) (2 year)	\$387,987	\$387,987	\$0	0.0%
IDEA Part B (618)	\$25,017	\$25,000	(\$17)	-0.1%
IDEA ARRA Part B (619) (2 year)	\$15,357	\$15,357	\$0	0.0%
Sub-Total IDEA	\$1,108,450	\$1,103,354	(\$5,096)	-0.5%
BESB	\$7,036	\$4,000	(\$3,036)	-43.1%
Carl D. Perkins Grant	\$27,712	\$25,000	(\$2,712)	-9.8%
Adult Education	\$13,494	\$13,000	(\$494)	-3.7%
Magnet School Transportation	\$41,600	\$41,300	(\$300)	-0.7%
Other Miscellaneous Grants (E-Rate)	\$35,913	\$10,000	(\$25,913)	-72.2%
Sub-Total Other	\$125,755	\$93,300	(\$32,455)	-25.8%
Total excluding Educational Cost Sharing & Transportation	\$1,932,822	\$1,726,290	(\$206,532)	-10.7%

GRANTS AND SPECIAL REVENUE

**Monroe Board of Education
FY 2010-2011 Budget
Estimated Special Revenue**

	09-10 Budget	Proposed 10-11 Budget	Difference	% Change
Adult Education & Summer School	\$28,975	\$27,000	\$25	0.1%
A & I	\$165,283	\$160,000	(\$5,283)	-3.2%
Intramurals	\$15,000	\$15,000	\$0	0.0%
Facility Use	\$10,000	\$10,000	\$0	0.0%
Pool Use	\$50,000	\$50,000	\$0	0.0%
Laidlaw	\$40,000	\$40,000	\$0	0.0%
Jockey Hollow Daycare	\$121,625	\$122,000	\$375	0.3%
Kinderacademy	\$240,000	\$250,000	\$10,000	4.2%
Masuk High School Childcare	\$137,375	\$137,375	\$0	0.0%
Masuk High School Surcharges	\$210,000	\$210,000	\$0	0.0%
Non Athletic Surcharges	\$0	\$100,000	\$100,000	
Jockey Hollow Surcharges	\$31,500	\$31,500	\$0	0.0%
Masuk High School Parking Fees	\$33,450	\$33,450	\$0	0.0%
Preschool	\$18,000	\$18,000	\$0	0.0%
Fresh Fest	\$1,625	\$1,500	(\$125)	-7.7%
Gate Receipts	\$29,000	\$27,791	(\$1,209)	-4.2%
Miscellaneous	\$2,000	\$2,000	\$0	0.0%
Donations	\$25,000	\$25,000	\$0	0.0%
Oxford SPED	\$48,180	\$48,180	\$0	0.0%
REAL	\$50,000	\$50,000	\$0	0.0%
Totals	\$1,265,013	\$1,353,796	\$103,784	8.3%

GRANTS SPECIAL REVENUE

EXHIBIT VI
REVENUE BUDGET
SUMMARY

TOWN OF MONROE
2010-2011
BUDGET

REVENUE BUDGET SUMMARY

The following is a comparison of the proposed 2010-2011 revenue budget with the 2009-2010 revenue budget

REVENUES	2009-2010	2010-2011	INCREASE (DECREASE)	
			\$	%
LICENSES ,PERMITS, FINES	776,450	601,450	(175,000)	-22.54%
INTERGOVERNMENTAL TOWN	1,040,002	1,003,995	(36,007)	-3.46%
CHARGES for SERVICES	416,210	351,210	(65,000)	-15.62%
INTEREST, DIVIDENDS & LIENS	600,000	650,000	50,000	8.33%
MISCELLANEOUS TOWN	50,000	60,000	10,000	20.00%
INTERGOVERNMENTAL EDUCATION	5,756,571	5,752,918	(3,653)	-0.06%
A R R A - SFSF	937,611	937,611	-	0.00%
MISCELLANEOUS EDUCATION	15,000	10,000	(5,000)	-33.33%
STATE GRANTS EDUCATION	1,704,652	2,017,948	313,296	18.38%
CONTRA REIMBURSABLES EDUCATION	1,063,950	1,340,796	276,846	26.02%
SUB TOTAL NON-TAX REVENUE	12,360,446	12,725,928	365,482	2.96%
OTHER FUNDING SOURCES				
UNDESIGNATED FUND BALANCE	370,000	370,000	-	0.00%
SUPPLEMENTAL TAXES	220,000	250,000	30,000	13.64%
TAXES PRIOR YEAR	200,000	235,000	35,000	17.50%
OPERATING TRANSFERS	51,867	28,390	(23,477)	0.00%
CURRENT TAXES REQUIRED	61,291,889	63,121,556	1,829,667	2.99%
SUB TOTAL OTHER FUNDING SOURCES	62,133,756	64,004,946	1,871,190	3.01%
TOTAL REVENUE & OTHER FUNDING SOURCES	74,494,202	76,730,874	2,236,672	3.00%

TOWN OF MONROE
2010-2011
BUDGET
REVENUE PROJECTION

Income from General Sources	Actual Income 2008-2009	Estimated (Budgeted) Income 2009-2010	Actual as of 12/31/2009	Estimated Income 2010-2011	Dollar change 2010-2011 compare 2009-2010	% change
TOWN REVENUE						
LICENSES, PERMITS FINES						
Building	255,211	300,000	64,530	175,000	(125,000)	-41.67%
Burning Permits	2,160	2,000	350	2,000	-	0.00%
Canine Licenses	1,917	2,000	660	2,000	-	0.00%
Driveway Permits	270	750	-	750	-	0.00%
Food Licenses	-	-	-	-	-	-
Hauler Fees/Administration	-	60,000	-	-	(60,000)	-100.00%
Library	22,935	20,000	10,766	20,000	-	0.00%
Planning & Zoning	20,893	30,000	7,527	15,000	(15,000)	-50.00%
Police Permits	8,346	8,000	4,794	8,000	-	0.00%
Refuse Permits	4,150	3,700	800	3,700	-	0.00%
Town Clerk	359,449	350,000	198,964	375,000	25,000	7.14%
SUB-TOTAL	675,331	776,450	288,391	601,450	(175,000)	-22.54%
INTERGOVERNMENTAL						
Boat Tax	3,918	3,918	-	3,918	-	0.00%
Bond Interest Subsidy	566,321	544,172	140,146	526,089	(18,083)	-3.32%
Capital Equipment Pilot	227,393	180,000	-	180,000	-	0.00%
Circuit Breaker	145,799	135,000	-	145,000	10,000	7.41%
Disabled Persons	2,180	2,000	-	2,000	-	0.00%
Pilot State Property	11,454	10,912	10,989	10,469	(443)	-4.06%
Elderly Property Tax	2,000	2,000	2,000	2,000	-	0.00%
Federal Crime Bill	-	-	-	-	-	100.00%
LOCIP	-	-	-	-	-	0.00%
Pequot	62,311	44,000	10,204	29,519	(14,481)	-32.91%
Revenue Sharing	-	-	-	-	-	0.00%
Social Service Relief	-	-	-	-	-	0.00%
State Aid Roads	-	-	-	-	-	0.00%
Telephone Access	93,773	110,000	-	95,000	(15,000)	-13.64%
Unanticipated Grants	-	-	-	-	-	0.00%
Veterans Exemption	10,267	8,000	-	10,000	2,000	25.00%
Youth Service Bureau	-	-	-	-	-	0.00%
Camia Grant	-	-	-	-	-	0.00%
Property Tax Relief Grant	-	-	-	-	-	0.00%
SUB-TOTAL	1,125,416	1,040,002	163,339	1,003,995	(36,007)	-3.46%

TOWN OF MONROE
2010-2011
BUDGET
REVENUE PROJECTION

	Actual Income 2008-2009	Estimated (Budgeted) Income 2009-2010	Actual as of 12/31/2009	Estimated Income 2010-2011	Dollar change 2010-2011 compare 2009-2010	% change
Income from General Sources						
CHARGES for SERVICES						
Bus Barn	15,960	15,960	7,980	15,960	-	0.00%
EMS Intercept (contra)	-	-	-	-	-	0.00%
EMS Billing	-	-	-	-	-	0.00%
Inland Wetlands	7,005	16,000	5,641	16,000	-	0.00%
Landfill Lease	42,081	42,000	18,821	42,000	-	0.00%
Nutrition	2,312	3,750	726	3,750	-	0.00%
Recreation Department	197,803	285,000	98,252	220,000	(65,000)	-22.81%
Recreation New Programs	-	-	-	-	-	0.00%
Senior Citizen Transportation	7,679	5,000	3,291	5,000	-	0.00%
Senior Citizen Registration	3,986	3,500	1,635	3,500	-	0.00%
Special Police Assignments	-	-	-	-	-	0.00%
Special Police Assignments Admin	45,000	45,000	-	45,000	-	0.00%
W M R Admin fee	-	-	-	-	-	0.00%
SUB-TOTAL	321,826	416,210	136,346	351,210	(65,000)	-15.62%
INTEREST, DIVIDENDS & LIENS						
Interest Taxes	276,499	150,000	104,220	200,000	50,000	33.33%
Interest Investments	569,166	450,000	153,975	450,000	-	0.00%
SUB-TOTAL	845,665	600,000	258,195	650,000	50,000	8.33%
MISCELLANEOUS						
Miscellaneous Income	197,282	50,000	4,723	60,000	10,000	100.00%
SUB-TOTAL	197,282	50,000	4,723	60,000	10,000	100.00%
TOTAL TOWN REVENUE	3,165,520	2,882,662	850,994	2,666,655	(216,007)	-7.49%

TOWN OF MONROE
2010-2011
BUDGET
REVENUE PROJECTION

	Actual Income 2008-2009	Estimated (Budgeted) Income 2009-2010	Actual 2009-2010 as of 12/31/2009	Estimated Income 2010-2011	Dollar change 2010-2011 compare 2009-2010	% change
Income from General Sources						
B. O. E. REVENUE						
INTERGOVERNMENTAL						
ECS	6,572,107	5,634,507	1,408,627	5,634,507	-	0.00%
A R R A - S F S F - E S G		604,382	182,000	604,382	-	
A R R A - S F S F - G S F		333,229	100,000	333,229	-	
SPECIAL EDUCATION	692,015					
TRANSPORTATION	118,492	121,996	-	118,411	(3,585)	-2.94%
SUB-TOTAL	7,382,614	6,694,114	1,690,627	6,690,529	(3,585)	-0.05%
MISCELLANEOUS						
Individual Tuition	10,118	15,000	3,822	10,000	(5,000)	-33.33%
Regional District	183,137	-	-	-	-	
Oxford Tuition		-	-	-	-	0.00%
SUB-TOTAL	193,255	15,000	3,822	10,000	(5,000)	-33.33%
TOTAL B.O.E. REVENUE	7,575,869	6,709,114	1,694,449	6,700,529	(8,585)	-0.13%
TOTAL REVENUE	10,741,389	9,591,776	2,545,443	9,367,184	(224,592)	-2.34%

EXHIBIT IX
FINANCIAL PLAN
AND RECOMMENDED
FISCAL POLICY

TOWN OF MONROE
2010-2011
BUDGET
TOWN OF MONROE 2010-2011

FINANCIAL PLAN & RECOMMENDED FISCAL POLICY

The following is a summary of the Revenues and Expenditures for the Town as compared with the previous years budget.

<u>REVENUE</u>	<u>2009-2010</u>	<u>2010-2011</u>	<u>INCREASE (DECREASE)</u>
NON-TAX			
Municipal	2,882,662	2,666,655	(216,007)
Education	6,709,114	6,700,529	(8,585)
TOTAL	9,591,776	9,367,184	(224,592)
EXPENDITURES			
Municipal	16,221,732	16,572,411	350,679
Debt Service	4,838,650	5,236,981	398,331
Education	50,530,218	51,434,738	904,520
E M S Reserve	30,000	30,000	0
P O C D Reserve	15,000	40,000	25,000
Capital Equipment	0	0	0
Revaluation	70,000	70,000	0
Internal Service Fund	20,000	20,000	0
TOTAL	71,725,600	73,404,130	1,678,530
EXCESS EXPENDITURES OVER REVENUES	62,133,824	64,036,946	1,903,122

The following is the recommended Fiscal Policy for the funding of the 2010-2011 Budget

\$63,121,556

UNDESIGNATED FUND BALANCE

The 2008-2009 annual audit confirmed that the Town had an Undesignated Fund Balance as stated.

\$3,775,000

Use of Undesignated Fund Balance

Fund Capital Equipment Projects	-
Fund Internal Service Reserve	20,000
Fund Revaluation Reserve	70,000
Fund P O C D	40,000
Fund E M S Capital Reserve	30,000
Fund Operations	210,000
	<u>\$ 370,000</u>

This will leave the Fund Balance at :

Undesignated Fund Balance as a % to Budget

3,405,000

4.64%

Supplemental Taxes

Amount projected is \$30,000 more than the prior year

250,000

Previous Years Taxes

Amount projected is \$35,000 more than the prior year

235,000

Operating Transfers Reduction of \$23,477 from prior year

28,390

TOWN OF MONROE
2010-2011 BUDGET

FINANCIAL PLAN & RECOMMENDED FISCAL POLICY

SUMMARY OF BACK TAX COLLECTIONS

<u>FISCAL YEAR</u>	<u>UNCOLLECTED BACK TAXES</u>	<u>BUDGETED COLLECTIONS</u>	<u>COLLECTED</u>
1997-98	1,541,942	600,000	1,143,477
1998-99	1,541,322	500,000	434,075
1999-00	906,222	300,000	440,898
2000-01	907,714	300,000	335,935
2001-02	994,623	300,000	347,317
2002-03	960,667	300,000	554,823
2003-04	844,987	315,000	461,352
2004-05	695,487	340,000	388,573
2005-06	507,560	340,000	228,683
2006-07	371,688	300,000	217,905
2007-08	570,025	200,000	340,766
2008-09	757,766	200,000	359,438
2009-10	798,026	200,000	In Process
CURRENT YEARS TAXES (Budgeted)	235,000		63,121,556
BUDGETED COLLECTION RATE			98.5%

SUMMARY

The sources of funding are:

	<u>2009-2010</u>	<u>2010-2011</u>	<u>CHANGE</u>
Undesignated Fund Balance	370,000	370,000	0
Supplemental Taxes	220,000	250,000	30,000
Operating Transfers	51,867	28,390	(23,477)
Prior Years Taxes	200,000	235,000	35,000
			0
Current Years Taxes	61,291,889	63,121,556	1,829,667

GRAND LIST

The Estimated Grand List increased in value by an estimated \$143,713,129 which represents an increase in value of 6.88% percent.

The estimated 2009 Grand List (adjusted for a collection rate of 98.5% and the elderly tax relief) is \$2,233,600,708 and the implementation of the Fiscal policy will require a mill rate of 28.26.

The change in the mill rate of (1.24) mills represents a 4.20% decrease as compared to the 2009-2010 mill rate.

TOWN of MONROE
FINANCIAL PLAN
RECOMMENDED FISCAL POLICY
2010-2011

	BUDGET	RECOMMENDED	CHANGE	%
	2009-2010	2010-2011	2010-2011	CHANGE
REVENUE NON-TAX				
TOWN REVENUE				
LICENSES, PERMITS FINES	776,450	601,450	(175,000)	-22.54%
INTERGOVERNMENTAL	1,040,002	1,003,995	(36,007)	-3.46%
CHARGES for SERVICES	416,210	351,210	(65,000)	-15.62%
INTEREST, DIVIDENDS & LIENS	600,000	650,000	50,000	8.33%
MISCELLANEOUS	50,000	60,000	10,000	20.00%
TOTAL TOWN REVENUE	2,882,662	2,666,655	(216,007)	-7.49%
B. O. E. REVENUE				
INTERGOVERNMENTAL	6,694,182	6,690,529	(3,653)	-0.05%
MISCELLANEOUS	15,000	10,000	(5,000)	-33.33%
STATE GRANTS	1,704,652	2,017,948	313,296	18.38%
CONTRA ACCOUNTS	1,063,950	1,340,796	276,846	26.02%
TOTAL B.O.E. REVENUE	9,477,784	10,059,273	581,489	6.14%
TOTAL REVENUE NON-TAX	12,360,446	12,725,928	365,482	2.96%
EXPENDITURES				
TOWN				
General Government Totals	6,145,732	6,222,326	76,594	1.25%
Public Safety Totals	5,546,365	5,701,772	155,407	2.80%
Public Works Totals	2,631,757	2,780,758	149,001	5.66%
Sanitation Totals	332,771	334,483	1,712	0.51%
Health & Welfare Totals	175,200	178,060	2,860	1.63%
Culture & Recreation Totals	1,384,407	1,349,512	(34,895)	-2.52%
Special Projects	5,500	5,500	0	0.00%
TOWN OPERATING TOTALS	16,221,732	16,572,411	350,679	2.16%
DEBT SERVICE	4,838,650	5,236,981	398,331	8.23%
1				
Operating budget	49,592,607	50,497,127	904,520	1.80%
ARRA- SFSF	937,611	937,611	0	0.00%
State Grants	1,704,652	2,017,948	313,296	18.38%
Contra Expenditures	1,063,950	1,308,796	244,846	23.01%
EDUCATION TOTALS	53,298,820	54,761,482	1,462,662	2.74%
OTHER EXPENDITURES				
E M S Capital Reserve	30,000	30,000	0	0.00%
Internal Service Reserve	20,000	20,000	0	0.00%
P O C D Reserve	15,000	40,000	25,000	
Revaluation Reserve	70,000	70,000	0	0.00%
Capital Equipment/Projects	0	0 *	0	0.00%
OTHER EXPENDITURES TOTAL	135,000	160,000	25,000	18.52%
TOTAL EXPENDITURES	74,494,202	76,730,874	2,236,672	3.00%

TOWN of MONROE
 FINANCIAL PLAN
 RECOMMENDED FISCAL POLICY
 2010-2011

	BUDGET 2009-2010	RECOMMENDED 2010-2011	CHANGE 2010-2011 2009-2010	% CHANGE
EXCESS EXPENDITURES OVER REVENUE	62,133,756	64,004,946	1,871,190	3.01%
FUNDING SOURCES				
Undesignated Fund Balance	370,000	370,000	0	0.00%
Supplemental Taxes	220,000	250,000	30,000	13.64%
Operating Transfers	51,867	28,390	(23,477)	0.00%
Prior Years Taxes	200,000	235,000	35,000	17.50%
Current Years Taxes	61,291,889	63,121,556	1,829,667	2.99%
Total Sources of Funding	62,133,756	64,004,946	1,871,190	3.01%
Estimated Grand List (Modified) @ 98.5% Collection Rate	2,089,887,579	2,233,600,708	143,713,129	6.88%
Mill Rate	29.50	28.26	(1.24)	-4.20%

CAPITAL IMPROVEMENT PLAN